

Agenda

Annual Council

Thursday, 27 May 2021 at 7.30 pm

New Council Chamber, Town Hall, Reigate



Meetings will take place in accordance with Government guidance, **a quorum of Members will assemble at the Town Hall, Reigate.** Members of the public should attend meetings remotely, at the link provided.



Members of the public may observe the proceedings live on the Council's [website](#).

The forty-eighth Annual Council Meeting of the Borough Council of Reigate and Banstead will be held on Thursday 27 May 2021 at 7.30pm

In accordance with Government guidance, a quorum of 13 Members, selected by Group Leaders, will be summoned to be present in the New Council Chamber. Members not forming the quorum are summoned to attend remotely.

Mari Roberts-Wood
Interim Head of Paid Service

The Retiring Mayor, Councillor Rosemary Absalom, will call for a Minute's silence in memoriam of those who have lost their lives due to Covid-19; followed by prayers by the Mayor's Chaplain. The Retiring Mayor will then present reflections on the Mayoral year 2020/21

For enquiries regarding this agenda;

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Published 19 May 2021

Reigate & Banstead
BOROUGH COUNCIL
Banstead | Horley | Redhill | Reigate

1. Election of the Mayor of the Borough of Reigate and Banstead for 2021/22

To elect a Mayor for the Municipal Year 2021/22.

2. Election of Deputy Mayor

To elect a Deputy Mayor for the Municipal Year 2021/22.

3. Minutes

(Pages 5 - 8)

To approve the Minutes of the meeting of the Council held on 8 April 2021 .

4. Apologies for absence

To receive any apologies for absence.

5. Declarations of interest

To receive any declarations of interest.

6. The Result of Local Elections - 6 May 2021

The Interim Head of Paid Service shall report that at the election of Borough Councillors, held on 6 May 2021, ten serving Members were re-elected together with the following new Members:

Councillors Joseph Booton (Earlswood and Whitebushes); Della Torra (Earlswood and Whitebushes); Mus Tary (Hooley, Merstham and Netherne); James Baker (Horley East and Salfords); Andrew King (Horley East and Salfords); Zelanie Cooper (Lower Kingswood, Tadworth and Walton); Martin Elbourne (Meadvale and St John's); and Paul Chandler (South Park and Woodhatch).

7. Constitution and Membership of Ordinary Committees 2021/22

To constitute and receive the nominations of Group Leaders for Membership of those Committees subject to Political Balance.

8. Constitution and Membership of Other Committees and Groups

To constitute and receive the nominations of Group Leaders for Membership of those Committees and Groups that are not subject to Political Balance, but are formed by convention in accordance with the principle of political balance.

- 9. Appointment of one Member to the Surrey Police and Crime Panel Joint Committee 2021/22**
- 10. Updated Audit Committee Terms of Reference for (Pages 9 - 24) Incorporation into the Council's Constitution.**
- 11. Urgent business**
To consider any urgent business.
- 12. Vote of thanks to Council employees**
- 13. Leader's announcements**
To receive any announcements by the Leader of the Council.
- 14. Mayor's announcements**
To receive any announcements from the Mayor.



Our meetings

As we would all appreciate, our meetings will be conducted in a spirit of mutual respect and trust, working together for the benefit of our Community and the Council, and in accordance with our Member Code of Conduct. Courtesy will be shown to all those taking part.



Streaming of meetings

Meetings are broadcast live on the internet and are available to view online for six months. A recording is retained for six years after the meeting. In attending any meeting, you are recognising that you may be filmed and consent to the live stream being broadcast online, and available for others to view.



Accessibility

The Council's agenda and minutes are provided in English. However, the Council also embraces its duty to anticipate the need to provide documents in different formats, such as audio, large print or in other languages. The Council will provide such formats where a need is identified prior to publication or on request.



Notice is given of the intention to hold any part of this meeting in private for consideration of any reports containing "exempt" information, which will be marked accordingly.

BOROUGH OF REIGATE AND BANSTEAD

COUNCIL

Minutes of a meeting of the Council held as a Remote - Virtual Meeting on 8 April 2021 at 7.30 pm.

Present: Councillors R. Absalom (Mayor), M. A. Brunt (Leader), T. Schofield (Deputy Leader), G. Adamson, T. Archer, R. H. Ashford, R. Biggs, M. S. Blacker, N. J. Bramhall, J. S. Bray, G. Buttironi, J. C. S. Essex, P. Harp, R. Harper, N. D. Harrison, A. C. J. Horwood, J. Hudson, E. Humphreys, G. J. Knight, S. A. Kulka, J. P. King, V. H. Lewanski, S. McKenna, R. Michalowski, N. C. Moses, C. M. Neame, S. Parnall, J. Paul, J. E. Philpott, S. J. G. Rickman, R. Ritter, D. A. Ross, K. Sachdeva, S. Sinden, C. Stevens, R. S. Turner and S. T. Walsh.

71. MINUTES

RESOLVED that the Minutes of the meeting of Council held on 11 February 2021 be approved as a correct record.

72. APOLOGIES FOR ABSENCE

Apologies for absence were received from Councillors Feeney, Kelly, Lynch and Whinney.

73. DECLARATIONS OF INTEREST

There were none.

74. URGENT BUSINESS

There was none.

75. PUBLIC QUESTIONS

There were no public questions.

76. QUESTIONS BY MEMBERS

One question on notice was asked, and a response given, in accordance with Council Procedure Rule 2.15.

Question by	Response by	Subject
Cllr Sinden	Executive Member for Planning Policy and Place Delivery, Cllr Biggs	Marketfield Way

Note: For more information on responses to Council questions, please see this page on the Council's website: <https://reigate-banstead.moderngov.co.uk/ecCatDisplay.aspx?sch=doc&cat=13264>

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Council
8 April 2021

Minutes

77. RECOMMENDATIONS

RESOLVED that the Recommendations of the Executive, from its meeting on 25 March 2021, be adopted as follows:

- 1) Minute 78 (Treasury Management Strategy Statement 2021/22, Prudential Indicators 2021/22, Minimum Revenue Provision Statement 2021/22 and Borrowing Limits Provision Statement 2021/22)
- 2) Minute 83 (Overview and Scrutiny Proposed Work Programme 2021/22), subject to consultation with the Leader of the Council in accordance with Overview and Scrutiny Procedure rule 5.7.1.

At the invitation of the Mayor, Councillor Harrison as Chair of the Overview and Scrutiny Committee spoke on the Overview and Scrutiny Annual Report 2020/21, and Councillor Bray as Chair of the Audit Committee spoke on the Audit Committee Annual Report 2020/21.

RESOLVED that the recommendations from the Council's Committees be adopted as follows:

- 1) Minute 83, Overview and Scrutiny Committee 18 March 2021, (Overview and Scrutiny Committee's Annual Report and Annex 2020/21)
- 2) Minute 33, Audit Committee 11 March 2021, (Audit Committee's Annual Report 2020/21).

78. STATEMENTS

There were none.

79. RETIRING COUNCILLOR

Members noted that Councillor Keith Foreman (Hooley, Merstham and Netherne Ward) resigned from the Council on 28 February 2021.

80. PROCEDURE RULE 2.4.6 - CHANGE OF DATE OF A MEETING OF COUNCIL

RESOLVED that the meeting of Council scheduled for 9 December 2021, be changed to 2 December 2021.

81. LEADER'S ANNOUNCEMENTS

The Leader of the Council, Councillor Brunt:

- Thanked retiring Councillor Foreman for his contribution to the Council, the residents in his ward, and the community
- Thanked all Members for their contributions and support during the year, and passed on the good wishes of the Council to those Members standing for election in May
- Commended staff for their dedication and commitment in response to a challenging year.

82. MAYOR'S ANNOUNCEMENTS

The Mayor informed the Council that the national day of reflection for those that had lost their lives due to the Covid-19 pandemic had been respectfully observed throughout the Borough on 23 March 2021. Honorary Alderman Selby was continuing to recover from illness and had been grateful for the Council's good wishes.

The Mayor's Art Competition had been launched for the children of the Borough to reflect on the past year, themed 'Lockdown Life and the Future'. The winning artwork would be framed and hung in the Mayor's Parlour.

The nomination process for the Reigate & Banstead Volunteer Awards would open during Volunteer's Week (1 - 7 June 2021), and the awards ceremony would take place in September.

The Mayor had supported and commended the work of the *Toilet Twinning* charity which was raising funds in support of Tearfund's water and sanitation programme, operating in 25 countries around the world. The Charity aimed to provide families living in poverty with better access to toilets, clean water, and information about hygiene.

The Meeting closed at 8.03 pm

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SIGNED OFF BY	Head of Legal and Governance
AUTHOR	Natasha Jindal Legal Services Manager
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TO	Council
DATE	27 th May 2021
MEMBER	Executive Member for Finance and Governance

KEY DECISION REQUIRED	No
WARDS AFFECTED	All wards

SUBJECT	To adopt updated Audit Committee Terms of Reference and incorporate these into the Council's Constitution.
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RECOMMENDATIONS
<p>Following consultation with the Chair of Overview and Scrutiny Committee, Chair of Audit Committee, Leader and Deputy Leader, Monitoring Officer and Chief Finance Officer, it is:</p> <p>RECOMMENDED that the Terms of Reference below be adopted and incorporated into the Council's Constitution for the Audit Committee – Part 3a Responsibility for Functions</p> <ul style="list-style-type: none"> (i) The appointment of an Independent Member to the Audit Committee and to approve the role description, skills and knowledge and person specification at Appendix 1. (ii) Amend the Audit Committee's Terms of Reference to incorporate the inclusion of an Independent Member

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- (iii) **Amend the Audit Committee’s Terms of Reference to incorporate responsibility for scrutiny of the Treasury Management Strategy and associate reports, and consequentially amend the Overview and Scrutiny Committee’s Terms of Reference to remove Treasury Management Strategy (para 19 in Table 2 – Council Functions – Part 3a: Responsibility for Functions**

REASONS FOR RECOMMENDATIONS

The purpose of the recommendations are to ensure that the Audit Committee continues to provide independent assurance to the Council on the adequacy of the risk management framework and the internal control environment.

The appointment of an Independent Member will provide increased expertise and confidence that the Audit Committee will continue to follow best practice as set out by the Chartered Institute of Public Finance & Accountancy (CIPFA) in their Practical Guidance for Local Authorities 2018. Given the increase in knowledge which the Independent Member will bring to the Committee it is sensible for the specialist area of treasury management to be absorbed into the Audit Committee’s functions.

EXECUTIVE SUMMARY

The Chartered Institute of Public Finance & Accountancy (CIPFA) sets out the role of Audit Committees in their Practical Guidance for Local Authorities 2018 (The Guidance). This states that *“the purpose of the Audit Committee is to provide to those charged with governance independent assurance on the adequacy of the risk management framework, the internal control environment and the integrity of the financial reporting and annual governance processes.”*

Audit Committees are a key component of corporate governance. They are a crucial source of assurance surrounding the organisation’s arrangements for managing risk, maintaining an effective control environment, and reporting on financial and non-financial performance and in the last twelve months, since its creation, the Audit Committee has embedded itself well in the efficient and effective management and oversight of Council business.

In November 2020 the CIPFA produced a response to the ‘Independent Review into the Oversight of Local Audit and the Transparency of Local Authority Financial Reporting’ conducted by Sir Tony Redmond.

In this response, they expressed agreement to the recommendation of the appointment of an independent member to Audit Committees within Local Authorities, and since have incorporated this into their published Position Statement on Audit Committees in Local Authorities and in Police 2018 (The Position Statement). It is anticipated that the requirement will also become mandatory for local authorities when this sector’s Guidance is next revised.

The appointment of an Independent Member with appropriate skills and experience to supplement those of the elected Members will enhance the effectiveness of the Audit

Committee. The Independent Member will also receive the training which is currently provided to all Audit Committee members.

Treasury Management Strategy scrutiny responsibilities have been delegated to the Overview and Scrutiny Committee (O&S Committee) for some time, however the appointment of an Independent Member to the Audit Committee will bring additional expertise on financial controls to the Audit Committee. It therefore follows that with increased specialism presenting itself, the function of Treasury Management should also transition from the O&S Committee, to the Audit Committee.

Transferring this function to the Audit Committee would give a better balance of work between the two committees, and add capacity to Overview and Scrutiny Committee.

STATUTORY POWERS

1. The functions of the Audit Committee are set out in the Council's Constitution, in line with the Local Government Act 2000 as amended by the Localism Act 2011 and the Local Audit and Accountability Act 2014 and the Local Audit and Accounts Regulation 2015

BACKGROUND

Independent Member

2. The terms of reference for the Audit Committee are set out at Part 3a Responsibility for Functions, Table 2 of the Constitution.
3. The Chief Finance Officer and Head of Legal and Governance have reviewed its arrangements against the most recent assessment of the Guidance and the Position Statement which sets out CIPFA's view of the role and functions of an Audit Committee.
4. At point 3 of the Position Statement it directs that the '*Audit Committee should in local authorities, be independent of both the executive and the scrutiny functions and include an independent member where not already required to do so by legislation recruit an independent member onto the Audit Committee.*
5. The Independent Member will be not be a councillor and needs to be someone who will have experience of working in a medium / large organisation at a senior level or have experience which demonstrates equivalent capabilities. Accountancy, audit and/or risk management experience is essential.
6. In accordance with the Section 13 of the Local Government and Housing Act 1989 which relates to the voting rights of non-elected committee members. The independent member would not have a vote in the same way as the other Councillor members do at committee.

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7. By way of distinction, any decisions which are delegated to Committee such as the adoption of the annual Financial Statements will exclude the Independent Member from voting and the Independent Member will represent themselves in a purely advisory and consultative manner.
8. However, when the Audit Committee is operating as an advisory committee under the Local Government Act 1972, making recommendations rather than policy, then all members of the Audit Committee, including the Independent Member will be able to vote on that recommendation. The minutes of the meeting will always make clear in what capacity the committee is voting.
9. A suitably qualified and experienced independent member serving on Audit Committees will bring specialist knowledge and insight to the workings and deliberations of the committee which, when partnered with elected members' knowledge of working practices and procedures, ensure:
 - An effective independent assurance of the adequacy of the risk management framework.
 - Independent review of the Authority's financial and non-financial performance.
 - Independent challenge to and assurance over the Authority's internal control framework and wider governance processes.
10. There are currently nine members of the Committee and following approval of the appointment of an Independent Member, the membership will increase to ten. This will be reflected within the Terms of Reference within the Constitution as shown in Appendix 2.
11. A copy of the proposed role description and person specification including skills and knowledge expectations is enclosed at Appendix 1.

Treasury Management:

12. The Audit Committee has now completed its first year. It has worked well to fulfil its constitutional responsibilities and has become imbedded in the risk management profile and governance arrangements of the Council.
13. The CIPFA position statement outlines that the Audit Committee may have responsibility for reviewing and monitoring treasury management arrangements in accordance with the Treasury Management in the Public Services: Code of Practice and Cross-Sectoral Guidance Notes (CIPFA, 2017).
14. Treasury Management is currently part of O&S Committee's work with the requirement to produce three reports a year: Treasury Management Strategy in February/March, an Outturn report over the summer and a half year report in November.

15. It was noted that the Chair of O&S would also like to look at the Outturn report each year as part of the budget strategy review, but considers that the treasury work could transfer to the Audit Committee to give a better balance of work between the two committees, and allow increased capacity to the O&S Committee.
16. On the 18th March 2021, the O&S Committee agreed to remove treasury management strategy scrutiny from the O&S Committee Work Programme and report for 2021/22. This was subsequently recommended to Executive on the 25th March 2021 and approved by Council on 8th April 2021.
17. CIPFA identifies Treasury Management as a specialist area which requires a range of knowledge in:
 - regulatory requirements
 - treasury risks
 - the organisation's treasury management strategy
 - the organisation's policies and procedures in relation to treasury management.

It is expected that the appointment of the Independent Member will bring into the committee additional expertise and thus, upon agreement of the recommendations herein, treasury management will be added to the Audit Committee Work Programme for 2021/2022.

Corporate Governance:

18. The Council is committed to the pursuit of proper corporate governance throughout its businesses and services, and to establishing the principles and practices by which this can be achieved.
19. Accordingly, the treasury management function and its activities will continue to be undertaken with openness and transparency, honesty, integrity and accountability.
20. The Council has adopted, implemented and familiarised itself with the key principles of the Treasury Management in the Public Services: Code of Practice and Cross-Sectoral for the duration of the function being embedded within the O&S Committee.

Constitution Amendments:

The following amendments will need to be made to the Constitution:

21. Remove point 19 at Part 3a, Table 2, O&S Committee which reads:

Ensure effective scrutiny of the treasury management strategy and procedures

22. Insert the above function, as removed from the O&S Committee, at point 14 of Part 3a, Table 2 Audit Committee, as shown in red bold in Appendix 2.

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23. Insert the reference to an Independent Member within Part 3a, Table 2 Audit Committee, under the heading 'Members' as shown in red bold in Appendix 2

OPTIONS

24. Take no Action – the Audit Committee may lack the additional expertise to ensure that it follows best practice.

25. Adopt the recommendations set out in this report – this would offer assurance that the Audit Committee is compliant with best practice as recommended by CIPFA.

LEGAL IMPLICATIONS

26. The Council's Audit Committee is defined by the Local Government Act 2000 and its purpose is to give assurance to elected members and the public about the governance, financial reporting and performance of the Council.

27. The appointment of the independent members on the committee will assist and promote good governance and scrutiny of the committee.

FINANCIAL IMPLICATIONS

28. Any costs associated with the recruitment, selection, appointment and subsequent disbursements to any independent panel members would need to be contained from within existing service revenue budgets.

EQUALITIES IMPLICATIONS

29. The Council has a Public Sector Equality Duty under the Equality Act (2010) to have due regard to the need to:

- Eliminate discrimination harassment and victimisation and any other conduct prohibited under the Act.
- Advance equality of opportunity between people who share those protected characteristics and people who do not.
- Foster good relations between people who share those characteristics and people who do not.

30. The three parts of the duty applies to the following protected characteristics: age; disability; gender reassignment; pregnancy/maternity; race; religion/faith; sex and

sexual orientation. In addition, marriage and civil partnership status applies to the first part of the duty.

31. The method of Applications for the position of Independent Member to the Audit Committee will comply with all necessary Equality legislation and duties.

COMMUNICATION IMPLICATIONS

32. The decision as made will be published on the Council's website.

RISK MANAGEMENT CONSIDERATIONS

33. Subject to adequate vetting procedures and adherence to the Person Specification, this initiative should augment the Audit Committee's independence, provide additional expertise and enhance the treasury management role in the governance of the Council.

OTHER IMPLICATIONS

34. There are none.

CONSULTATION

35. The Monitoring Officer, the Chief Finance Officer, the Leader of the Council, Portfolioholder for Finance & Deputy Leader, Chair of the Audit Committee and Chair of the Overview and Scrutiny Committee.

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Appendix 1

Reigate & Banstead Borough Council

Independent Audit Committee Member

Role profile

Reigate & Banstead Borough Council has a strong track record of good corporate governance and robust financial management, but remains keen to implement continuous improvement in these areas.

To support this ongoing process, we are now seeking to recruit a proficient independent member to serve on the Council's Audit Committee.

About the Audit Committee

The Audit Committee is a key component of Reigate & Banstead's corporate governance. It provides an independent and high-level focus on the audit, assurance and reporting arrangements that underpin good governance and financial standards.

Its role is:

To provide independent assurance to Councillors of the adequacy of the risk management framework and the internal control environment:

- It provides independent review of the Council's governance, risk management and control frameworks and oversees the financial reporting and annual governance processes;
- It oversees internal audit and external audit, helping to ensure efficient and effective assurance arrangements are in place; and
- It oversees the Council's treasury management arrangements

Job Purpose

As a member of the Audit Committee your role will be:

- To monitor the effective development and operation of risk management and corporate governance in the Council.
- To monitor the anti-fraud strategy and policies, actions and resources.
- To review the Council's Annual Governance Statement prior to approval and consider whether it properly reflects the risk environment and supporting assurances.
- To approve the risk-based internal audit plan.
- To consider the external auditor's annual letter, relevant reports and the report to those charged with governance.
- To review and approve the annual statement of accounts.
- To review implementation of the Council's Treasury Management Strategy.

The functions of the Audit Committee can be found in [the Council's Constitution](#).

Commitment

You will be expected to attend at least 3 of 4 meetings per year, which usually taking place in March, July, September and November. They are held at the Town Hall,

Reigate starting at 7pm and lasting approximately 2 to 3 hours. Time will also be required prior to each meeting for preparation and to attend Member training on specific topics of relevance to the Committee.

Person specification

Experience

You will have experience of working in a medium / large organisation at a senior level or have experience which demonstrates equivalent capabilities.

Accountancy, audit and/or risk management experience is essential.

Skills

You will have:

- Ability to understand the financial statements of the authority and the external auditor's reports;
- Ability to understand complex governance and probity matters and be aware of the importance of accountability and probity in public life;
- Ability to analyse and question written and verbal reports on audit and risk management activities;
- An understanding of the need for independence of audit from daily management responsibilities;
- Ability to demonstrate integrity and discretion;
- Effective interpersonal and communication skills; and
- Ability to maintain strictest confidentiality of sensitive information

Knowledge

All members of the Audit Committee should have, or should acquire as soon as possible after appointment, an understanding of:

- The objectives and key activities of the Council and current major initiatives and significant issues;
- The Council's structures and responsibilities, including key relationships with partners, businesses and other organisations;
- The Council's culture;
- Relevant legislation or other rules governing the Council; and
- The corporate governance arrangements in place across the Council

Other

You must:

- Have local connections, for example: live in the Borough, carry out the main part of your work in the Borough or have other recognisable ties to the area; and
- Agree to abide by the provisions of the Members' Code of Conduct while serving on the Committee.

You must not:

- Be a councillor or officer of this Council or have been so in the preceding five years prior to appointment;
- Be related to, or a close friend of, any councillor or officer of the Council;

- Have been convicted of any offence. The Council has the right to carry out background checks on independent committee members;
- Be an undischarged bankrupt;
- Have significant business dealings with the Council;
- Have a formal connection with any political group;
- Have a proven history of vexatious and/or frivolous complaints against the Council; or
- Be the holder of a significant office in an organisation that is grant funded by the Council.

Remuneration

An allowance is paid to Independent Members of £570 per year including travel allowance when on Council business both inside and outside the borough.

Duration

The appointment will initially be for four years and subject to annual review thereafter.

Application

Please submit a cover letter outlining your interest in the role, relevant experience and connections to the Borough, along with a copy of your CV.

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Table 2 – Responsibility for Council Functions

Committee	Membership	Function	Delegation of Functions
<p>Audit</p>	<p>9 Members of the Authority</p> <p>Plus one Independent Member</p>	<p>Our Audit Committee is a key component of Reigate and Banstead Borough Council's corporate governance arrangements. It provides an independent and high-level focus on the audit, assurance and reporting arrangements that underpin good governance and financial standards. The purpose of the audit committee is to provide independent assurance to the Council of the adequacy of the risk management framework and the internal control environment. It provides independent review of Reigate and Banstead Borough Council's governance, risk management and control frameworks and oversees the financial reporting and annual governance processes. It oversees internal audit and external audit, helping to ensure efficient and effective independent assurance arrangements are in place.</p> <p>Internal Audit and Governance Responsibilities</p> <ol style="list-style-type: none"> 1. Approve the Council's internal audit charter 2. Approve (but not direct) the Council's annual internal audit plan. 3. Receive quarterly reports to review progress in relation to the delivery of the risk-based audit plan. Seek assurance that appropriate action has been taken where necessary and give consideration to agreed management actions that have not been implemented within a reasonable timescale 4. To approve significant interim changes to the risk-based internal audit plan. 5. To consider the annual report and opinion of the Chief Internal Auditor 6. Consider the Council's corporate systems and controls, compliance with legislation and control procedures 7. To be satisfied that the authority's assurance statement, including the annual governance statement, properly reflects the risk environment and any actions required to improve it. 	<p>Officer delegation - see schedule</p>

Appendix 2

Committee	Membership	Function	Delegation of Functions
<p>Audit (contd.)</p>		<p>8. To confirm, as necessary, and monitor compliance with the Code of Corporate Governance at least annually and advise the Council or the Leader/Executive, as appropriate, on any matters it wishes to draw to their attention.</p> <p>9. To receive any reports received by the internal audit service provider of an external assessment as a provider that is required under the Public Sector Internal Audit Standards (PSIAS).</p> <p>10. To review proposals made in relation to the appointment of external providers of internal audit services and to make recommendations.</p> <p>Statement of Accounts and External Audit Responsibilities</p> <p>11. To approve appointment of the Council's external auditor, as recommended by Public Sector Audit Appointments.</p> <p>12. To approve the annual audit plan from the external auditor.</p> <p>13. To review and approve the financial statements, external auditor's opinion and reports to members, and monitor management action in response to the issues raised by external audit.</p> <p>Treasury Management Responsibilities</p> <p>14. Ensure effective scrutiny of the treasury management strategy and procedures</p> <p>Risk Management Responsibilities</p> <p>15. To oversee and review any issue referred to it by the Chief Executive or a Director, or any Council body against the Council's strategy towards Risk Management, Anti-Fraud and Whistleblowing Strategies, Health and Safety policies and practices and all other published standards and controls.</p> <p>16. Consider the effectiveness of the authority's risk management arrangements, the control framework and seek assurance that action is being taken to mitigate those risks identified.</p> <p>17. Monitor the effective development and operation of risk management in the council Reporting.</p> <p>18. To submit an annual report on Audit Committee activities to the Council.</p>	

Appendix 2

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